







HEALTH TRANSFORMATION IN COLORADO: HOW SIM CAN LEVERAGE AND SUPPORT COLORADO'S HEALTHY SPIRIT

WHAT IS COLORADO SIM?



- SIM: State Innovation Model
- SIM is an initiative of the Center for Medicare & Medicaid Innovation (CMMI).
- Colorado was awarded a \$2 million planning grant and \$65 million implementation grant to strengthen Colorado's Triple AIM strategy.
- Encourages states to develop and test models for transforming health care payment and delivery systems.

COLORADO SIM GOAL



Goal: Improve the health of Coloradans by providing access to integrated physical & behavioral health care services in coordinated systems, with value-based payment structures, for 80% of Colorado residents by 2019.

BUDGET OVERVIEW



Administration

- SIM Office
- Stakeholder Engagement
- Facilitation
- Website

Practice **Transformation**

- Practice facilitation
- Transformation funds
- Clinical informatics
- Bi-directional health homes

Health Extension Agents

Population Health

- Regional health collaboratives
- Community education
- LPHA grants

Health IT

- Data aggregation
- Data reporting
- Telehealth
- Data warehousing

Evaluation

- Actuarial analysis
- External evaluation

\$5.1M

\$25.6M

\$7.8M

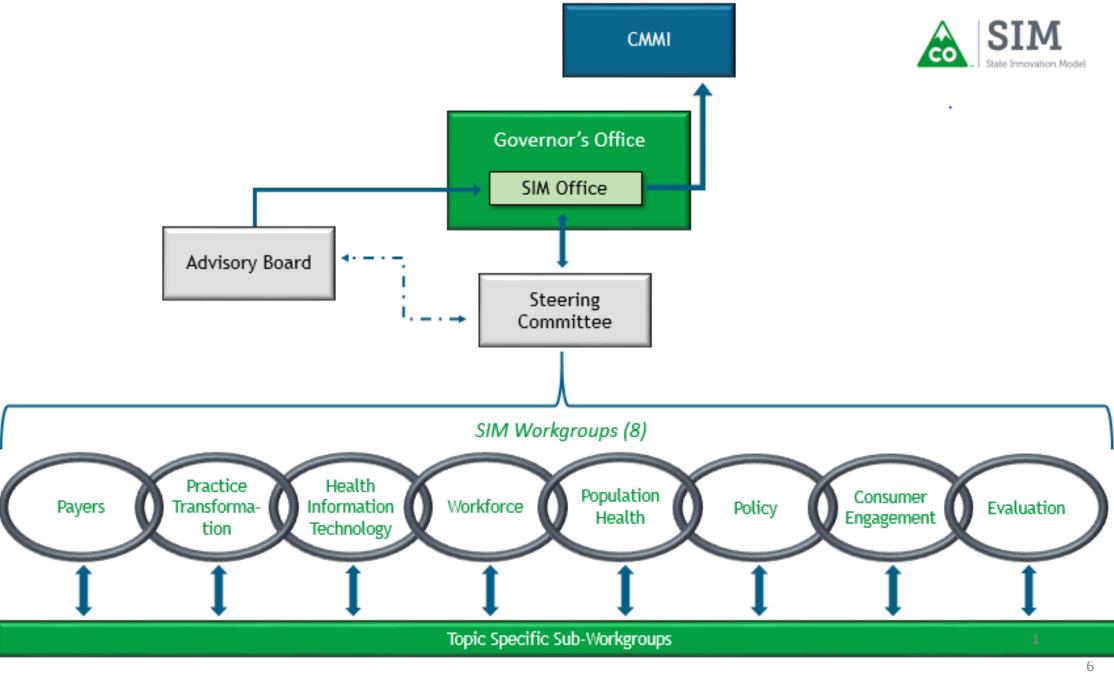
\$12.7M

\$8.2M

\$5.5M

GOVERNANCE AND STRUCTURE





COORDINATION



The Colorado SIM Initiative serves as a central hub for all major healthcare actors in Colorado, helping to identify common priorities, coordinate efforts, eliminate duplication, and gather best practices.

The Colorado SIM Office reports these efforts to CMMI at the federal level, which coordinates initiatives across states.



NATIONAL LEADERSHIP



- Colorado viewed as a national leader only state to primarily focus on integration of behavioral and physical health care with unique multi-payer support.
- Offers uniquely flexible approach to innovation.
- Recognized by Secretary Burwell in a July Op-Ed.
- Mentioned in Governor Hickenlooper's State of the State in 2016.



ELEMENTS OF INNOVATION



SIM APPROACH



80% of Coloradans have Access to Integrated Care

Payment Reform

Develop and implement value-based payment models that incent integration and improve quality of care

Practice Transformation

Support practices as they integrate behavioral and physical health care and accept new payment models

Population Health

Engage communities in prevention and education, and improve access to integrated care

HIT

Promote secure
and efficient use of
technology across
health and nonhealth sectors to
advance
integration and
improve health

Consumer Engagement

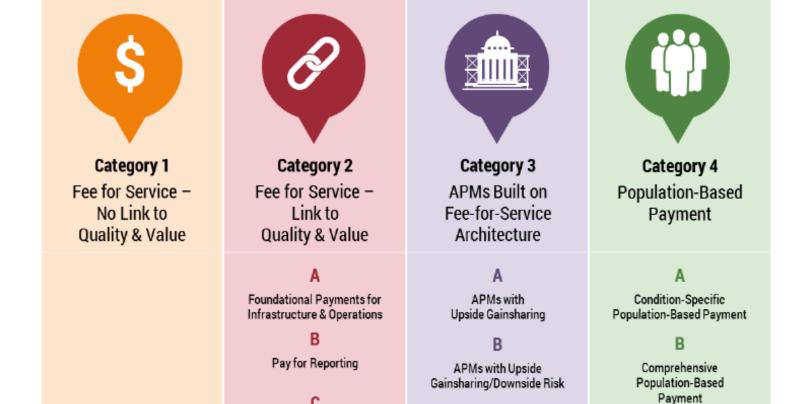
Policy

Workforce

Evaluation

PAYMENT REFORM





Source: Health Care Payment and Learning Action Network, Alternative Payment Model (APM) Framework White Paper

Rewards for Performance

D Rewards and Penalties for Performance

MEMORANDUM OF UNDERSTANDING





Framework for Integration of Payer & Public Program Functions Whole Person Care INTEGRATE Support to advance cohorts Research & development Integration System Linked financial management Functions centralized Full & IT systems across organizations integration Comprehensive payment Customized structures & models processes Scaling COORDINATE Inter-organizational **Prompt Access** Value-based & other enhanced Comprehensive & arrangements to Care. Coordinated Care payments Aligned Organization Across PC & BH Including BH Coordinated enterprise arrangements initiatives Shared accountability Linked services/care Data sharing Community of Care Linked to Aligned measurement Patient-team Population BH & Social Management Partnership Market & Supports network-based **COOPERATE** Multiple organizations & grants **Engaged** Extension service framework Leadership Data-driven Team-based **Empanelment** Broad-based "on ramp" Supportive of Improvement Care Integration & Cross sector & institution Change cooperation Enterprise specific initiatives Population Person ——— **Population**

The project described was supported by Funding Opportunity Number CMS-16 1-14-001 from the U.S. Department of Health and Human Services, Centers for Medicaré & Medicard Services. The contents provided are solely the responsibility of the authors and do not necessarily represent the official views of HHS or any of its agencies.

PRACTICE TRANSFORMATION



• Primary Care Practices: Integration of physical and behavioral health care in 400 primary care practices over the four-year award period.



• Bidirectional Health Homes: Integration of primary care into four Community Mental Health Centers, with a focus on serving individuals with severe mental illness who do not already have a regular source of primary care.

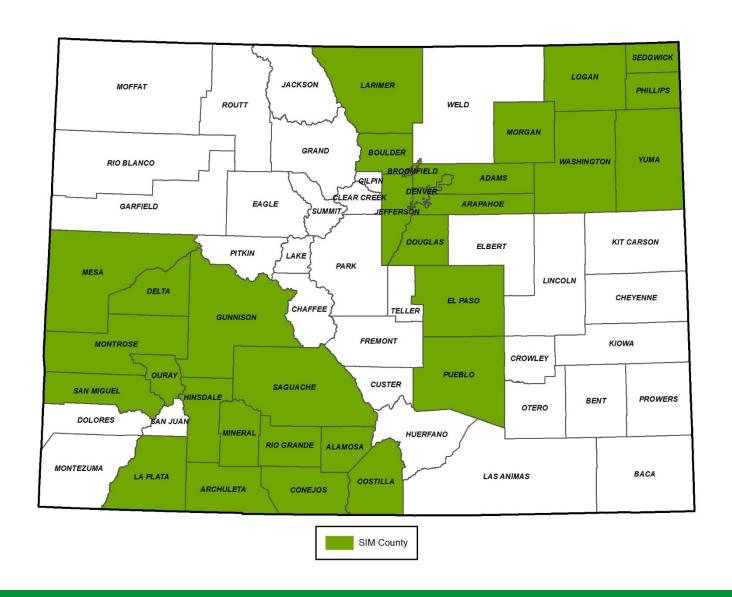
IMPROVING POPULATION HEALTH



- Provider Education: CDPHE contracted to offer web-based provider training on Pregnancy-Related Depression, Depression in Men, and Obesity & Depression.
- Support for Community Collaboratives: Joint RFA released with the Denver Foundation to award grants to community collaborative organizations working to implement evidence-based behavioral health prevention strategies.
- Outreach and Education: CDPHE to released RFP to support Local Public Health Agencies as they implement strategies that engage communities in prevention strategies.
- Population Health Plan: CDPHE to create a statewide Population Health Plan that outlines how SIM initiatives will improve the health of Coloradans.

LPHA FUNDING





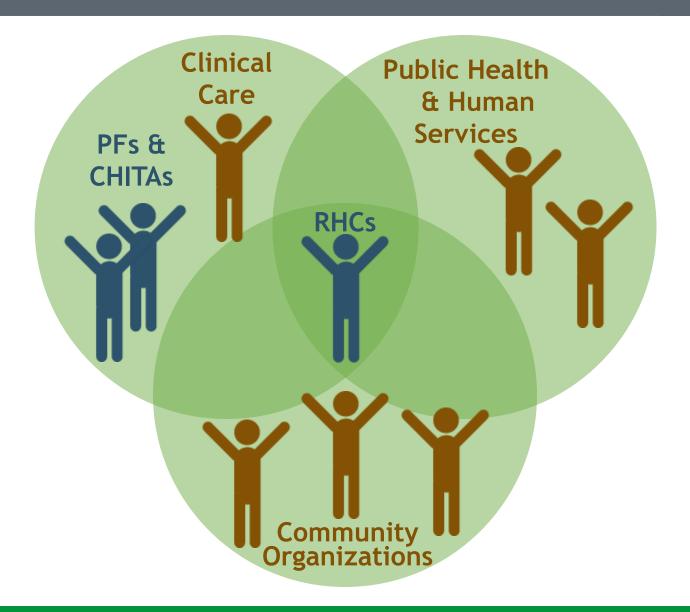
REGIONAL HEALTH CONNECTORS



- The RHCs are a new resource to help communities improve coordination of local services for residents.
- Existing organizations will host RHCs to strengthen partnerships between providers, public health, human services and communities
- RHCs will help community partnerships review existing initiatives and focus on one or two key interventions aligned with SIM goals.
- The Colorado Health institute is overseeing roll out of this program via the SIM Extension Service.

REGIONAL HEALTH CONNECTORS





REGIONAL HEALTH CONNECTORS



The role of the RHCs is to work with community partnerships of providers, public health, human services, and local organizations to:

- 1. Review existing initiatives and data.
- **2.Align** on local priorities.
- 3. Identify opportunities for coordination.
- 4. Develop an implementation plan for interventions.
- **5.Find** additional resources.

HIT STRATEGY



- Expand Telehealth
- Create a Shared Practice Learning Improvement Tool that collects data on practice transformation, including Clinical Quality Measures
- Aggregate clinical and behavioral health data, while addressing data quality issues
- Integrate claims data into clinical and behavioral health data
- Create reporting capabilities to support health information needs including, but not limited to, practices and population health

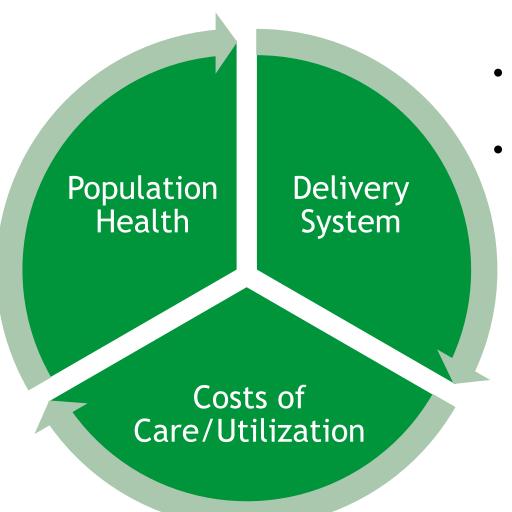
MEASURING SUCCESS



MEASURING IMPACT



 Monitoring the health of Colorado's population across 12 areas



- 15 Clinical Quality Measures
- Patient experience measures

Per capita total health care spending

QUALITY MEASURES



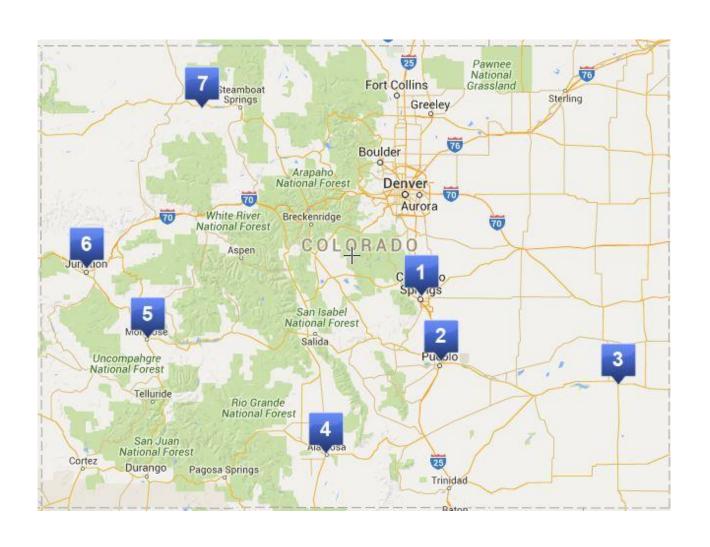
Hypertension	Obesity	Tobacco	Prevention
Asthma	Diabetes	Ischemic Vascular Disease (IVD)	Safety
Depression	Anxiety	Substance Use	
Postpartum Depression Screening	Developmental Screening		

ENGAGING COMMUNITIES



SIM OUTREACH TOUR





Locations:

- 1. Colorado Springs
- 2. Pueblo
- 3. Lamar
- 4. Alamosa
- 5. Montrose
- 6. Grand Junction
- 7. Hayden



THANK YOU!











The Project described was supported by Funding Opportunity Number CMS-1G1-14-001 from the US Department of Health and Human Services, Centers for Medicare and Medicaid Services.